2015 AAAP Northeast/South Regional Meeting
October 11-12, 2015
The Study Hotel
New Haven, CT
Host: Yale University School of Medicine
Department of Pediatrics

Agenda

Saturday, October 10th

4 pm: Registration

6 pm: Welcome Reception
   The Penthouse at the Study – Attire: Cocktail
Sunday, October 11th

8 am: Registration (All sessions in The Gallery)

9 am: Welcome
   Robin Pinsker, Administrative Manager; Tina Tolomeo, Director Program Development/Operations/Clinical Services; Marisa Zurlo, Business Office Operations Manager
   Yale University School of Medicine, Department of Pediatrics

9:10 am: Yale Department of Pediatrics: An Overview
   Clifford Bogue, Professor and Interim Chair; Chief Medical Officer
   Yale University School of Medicine, Department of Pediatrics; Yale-New Haven Children’s Hospital
   Maryam Saeri, Vice-Chair Finance & Administration
   Yale University School of Medicine, Department of Pediatrics

9:30 am: Advantages of Regional Expansion
   Clifford Bogue, Professor and Interim Chair; Chief Medical Officer
   Yale University School of Medicine, Department of Pediatrics; Yale-New Haven Children’s Hospital

10:30 am: Brunch (Gallery Foyer)

11:30 am: The Role of Registries and Collaboratives in Improving Pediatric Care
   Heather Tory, Associate Medical Director, Quality and Patient Safety
   Connecticut Children’s Medical Center

12:30 pm: Becoming a Critical Community Resource
   Paul Dworkin, Executive Vice President, Community Child Health
   Connecticut Children’s Medical Center

1:30 pm: Roundtable

2:15 pm: Break (Gallery Foyer)/Adjourn

2:30 pm: Walking Tour of Yale Campus

4:15 pm: Depart for Wine Tasting & Clambake (Hotel Lobby)
   Chamard Vineyards – Attire: Casual
Monday, October 12th

7:15 am: Collaboration with Physician Leaders to Improve Value through Care Model Enhancements
The Children’s Hospital of Philadelphia Group

8 am: Breakfast (Gallery Foyer)

8:30 am: Partnerships in Care: The NEPS Program
Clifford Bogue, Professor and Interim Chair; Chief Medical Officer
Yale University School of Medicine, Department of Pediatrics; Yale-New Haven Children’s Hospital
Paul Kirshbom, Chief, Pediatric Cardiothoracic Surgery
Connecticut Children’s Medical Center & Yale University School of Medicine/Yale New-Haven Children’s Hospital
Cynthia Sparer, Executive Director
Yale-New Haven Children’s Hospital
Senior VP- Operations
Yale-New Haven Hospital

9:30 am: Managing the Clinical Enterprise
Paul Taheri, Deputy Dean for Clinical Affairs; CEO Yale Medical Group
Yale University School of Medicine

10:30 am: Break (Gallery Foyer)

10:45 am: Roundtable

11:30 am: TeleICU: Implementation and Beyond
Peter Marshall, Assistant Professor, Internal Medicine/Pulmonary, Critical Care & Sleep Medicine, Yale University School of Medicine; Medical Director, Medical Step-Down Unit YSC and Medical Director, Respiratory Care, Yale-New Haven Hospital

12:30 pm: Closing Remarks/Adjourn
Robin Pinsker, Administrative Manager; Tina Tolomeo, Director Program Development/Operations/Clinical Services; Marisa Zurlo, Business Office Operations Manager
Yale University School of Medicine, Department of Pediatrics
Northeast/South Regional AAAP Meeting
New Haven, CT
October 11-12, 2015

Sunday, October 11, 2015

9:10 am
Presentation Title: Yale Department of Pediatrics: An Overview
Objectives: After the presentation, the attendees will be able to:
1. Recognize the mission and vision of the Department of Pediatrics.
2. List the number of faculty and staff members in the Department of Pediatrics.
3. List the clinical services provided by the Department of Pediatrics.
4. Describe the major research activities of the Department of Pediatrics.

Clifford W. Bogue, MD, a pediatric critical care specialist, is Professor and Interim Chair of Pediatrics, where he has been on the faculty since 1993. In 2014, he was also named the inaugural Chief Medical Officer of Yale-New Haven Children's Hospital, where he provides strategic and operational leadership for the Children's Hospital's clinical delivery systems. Dr. Bogue received both his undergraduate and medical degrees from the University of Virginia. He was a resident and chief resident in pediatrics at Vanderbilt University before completing a fellowship in pediatric critical care medicine at Yale.

Dr. Bogue has been actively involved in training students, residents and fellows. He is director of Bedside to Bench: Seminars in Pediatrics, a course for first-year medical students, serves on the MD/PhD Admissions Committee, was PI for an NIH T32 training program in cardiopulmonary development. He currently serves as training director for the Yale Child Health Research Center, a K12 program funded by the NICHD and now in its 25th year of consecutive funding. He has served on several NIH peer review panels and is currently a member of the Child Health Research Scientific Review Committee of the Charles H. Hood Foundation and Co-Chair of the American Heart Association Genetics/Epigenetics peer review committee. In 2014, Dr. Bogue was the Chair of the Planning Committee for Pediatric Clinical Trials Network Stakeholders’ Forum, a forum convened by the American Academy of Pediatrics to initiate the process of developing a global pediatric clinical trials network.

Dr. Bogue's academic career at Yale also included establishing and directing an NIH-funded research program in the developmental biology of the lung, liver and cardiovascular system for over 20 years. During that time, his laboratory made important contributions to the genetic pathways involved in embryonic organ development, including the identification of genetic pathways critical to formation of the liver and biliary system as well as the cardiovascular system.

Maryam Saeri, is the Vice Chair, Finance and Administration, for the Department of Pediatrics at the Yale School of Medicine, Ms. Saeri is responsible for the strategic, financial and programmatic planning and development of the Department. An advocate for pediatric patients, Ms. Saeri's commitment to children and adolescents is evidenced by a long-standing history of senior leadership roles in pediatric healthcare. She holds a B.Sc. in Biopsychology and an M.B.A, health care concentration, from the University of British Columbia in Vancouver, Canada. In addition, Ms. Saeri has been a member of the AAAP for four years.
9:30 am

**Presentation Title:** Advantages of Regional Expansion  
**Objectives:** After the presentation, the attendees will be able to:

1. Describe Yale regional expansion efforts.
2. List advantages of regional expansion for patients and families.
3. List advantages of regional expansion for academic medical practices/children’s hospitals.

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11:30 am

**Presentation Title:** The Role of Registries and Collaboratives in Improving Pediatric Care

**Objectives:** After the presentation, the attendees will be able to:

1. Describe the types of registries and collaboratives in use in pediatric care and recognize the role of inter-institutional collaboration in making them successful.
2. Understand the impact of these registries and collaboratives on improving quality of care in pediatrics.
3. Identify examples of quality improvement and patient safety advancements that have resulted from some of the current registries and collaboratives at Connecticut Children's Medical Center.

**Heather Tory** attended Middlebury College for her undergraduate training, received her MD from Tufts University School of Medicine in 2008 and completed her Pediatric residency at the Yale New Haven Children's Hospital. She then completed a Pediatric Rheumatology fellowship at Boston Children's Hospital. She also received training in quality and safety through the Harvard Medical School Fellowship in Patient Safety and Quality, and is a Certified Professional in Patient Safety. During that time, she also earned a Master of Public Health degree from the Harvard T.H. Chan School of Public Health. She is now the Associate Medical Director of Quality and Safety at Connecticut Children's Medical Center and also practices clinically as a pediatric rheumatologist, affiliated with the University of Connecticut, School of Medicine, where she is an Assistant Professor of Pediatrics.
12:30 pm

Presentation Title: Becoming a Critical Community Resource

Objectives: After the presentation, the attendees will be able to:

1. Explain how an organization enhances its status as a critical community resource.
2. Discuss how opportunities presented by Accountable Care Organizations influence institutional priorities and strategic planning.
3. Describe the impact made by the Connecticut Children’s Medical Center Office for Community Child Health.

Paul Dworkin, MD, is Executive Vice President for Community Child Health at Connecticut Children’s Medical Center and professor of pediatrics at the University of Connecticut, School of Medicine. For 15 years, he previously served as physician-in-chief at Connecticut Children’s and chair of Pediatrics at UCONN. Dr. Dworkin’s interests are at the interface among child development, child health services, and child health policy and he has authored more than 175 publications. Dr. Dworkin’s honors include teaching awards, visiting professorships, and named lectureships. He was the editor of the Journal of Developmental and Behavioral Pediatrics from 1997-2002 and was a member of the first entering class of the Academy of Distinguished Educators at the UCONN School of Medicine. In 2003, Dr. Dworkin received the prestigious C. Anderson Aldrich Award from the American Academy of Pediatrics in recognition of achievement in the field of child development. His vision led to the creation of Help Me Grow, a Connecticut statewide initiative to promote the early detection of children at risk for developmental and behavioral problems and their linkage to programs and services that is currently being replicated in more than 20 states. Dr. Dworkin received his bachelor's degree from Rutgers University and his medical degree from the Johns Hopkins University School of Medicine. He completed his pediatric training at Boston Children’s Hospital. He recently received a certificate in policy analysis from the University of North Dakota.
Monday, October 12, 2015

7:15 am

Presentation Title: Collaboration with Physician Leaders to Improve Value through Care Model Enhancements

Objectives: After the presentation, the attendees will be able to:

1. Discuss the background for the collaboration.
2. Describe the methods used for the collaboration.
3. Discuss the themes identified to enhance clinical care and patient satisfaction.

Eileen Drames has been a member of the Department of Pediatrics (University of Pennsylvania) at The Children’s Hospital of Philadelphia since 1990. She is the Administrative Director for the Divisions of General Pediatrics and Adolescent Medicine. In this role, she is responsible for the financial, administrative, operational, human resources and strategic planning initiatives within her divisions. She has been a member of the Association of Administrators in Academic Pediatrics (AAAP) since 2000. She was the Program Director for the AAAP Annual Meeting in Philadelphia in 2009 and organized a Regional Meeting in Philadelphia in 2012. She is currently the acting Treasurer for the AAAP. She holds a BA from the University of Delaware and an MBA in Healthcare Administration from Widener University. She lives in suburbs of Philadelphia with her husband and three teenage children.

Alison Marx has been a member of the management team of the Department of Pediatrics at The Children’s Hospital of Philadelphia since 1990. She is the Operating Officer and has a leadership role in clinical operations, outreach, faculty development and quality improvement in the Department. She works closely with clinical leaders, the Department’s administrative team, families, faculty and hospital leadership on numerous issues related to family-centered care and clinical operations and the administrative functions that support them. She supervises the Administrative Directors of the Department’s divisions and participates in the oversight of the institution’s patient access, care coordination and physician referral functions. She has also served as the Administrative Director of the Division of Gastroenterology, Hepatology and Nutrition since 1990. Prior to her tenure at The Children’s Hospital, she worked at the Harvard Community Health Plan in Boston, in the Quality of Care Measurement Department. Ms. Marx holds an MBA from the Wharton School of Business and an undergraduate degree from the University of Pennsylvania.
Presentation Title: Partnerships in Care: The NEPS Program

Objectives: After the presentation, the attendees will be able to:

1. Describe the services provided by the NEPS Program.
2. Discuss the factors that lead to the partnership of two Connecticut Children’s Hospitals for this one program and how the program was implemented.
3. Describe the patient and financial impacts of developing a joint program.

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Paul Kirshbom, MD, is chief of pediatric cardiothoracic surgery at Yale University School of Medicine/Yale New Haven Children’s Hospital and Connecticut Children’s Medical Center and chair of pediatric cardiothoracic surgery at the University of Connecticut, School of Medicine. Prior to this, Dr. Kirshbom was at Children’s Healthcare of Atlanta where he was the assistant chief of cardiothoracic surgery since 2009. Dr. Kirshbom is board certified in cardiothoracic and general surgery. His clinical interests include neonatal and cardiac repairs, congenital heart disease, and neurological protection. Dr. Kirshbom completed his undergraduate education at Johns Hopkins University and obtained his medical degree from Johns Hopkins University School of Medicine. He completed his residency in general surgery at Duke University Medical Center. During his residency, he served as a research fellow in cardiothoracic surgery. He then served a fellowship at Duke University Medical Center. Dr. Kirshbom also completed a research fellowship and fellowship in pediatric cardiothoracic surgery at Children’s Hospital of Philadelphia. Dr. Kirshbom is a member of the American College of Surgeons, Fellow of the American College of Surgeons, American Medical Association, Southern Thoracic Surgical Association, American Heart Association, Society of

**Cynthia Sparer** is Senior Vice President, Yale-New Haven Hospital, and Executive Director, Yale-New Haven Children’s Hospital. In addition to her responsibilities for the 221-bed Children’s Hospital, her system responsibilities include Ambulatory Care, Perioperative Services, Clinical Support, Women’s Services and the organizations Patient Experience efforts. She has served as an officer of the Board of Trustees of NACHRI and as a member of the CEO Forum of CHCA. Ms. Sparer holds a Master’s Degree in Health Policy Planning and Administration from the Wagner School of New York University and a Bachelor’s Degree from American University, Washington, D.C.
9:30 am

**Presentation Title:** Managing the Clinical Enterprise

**Objectives:** After the presentation, the attendees will be able to:

1. Describe the scope of the Yale Medical Group.
2. Discuss key clinical performance metrics utilized by the practice and their financial impact.
3. Discuss the use and value of RVUs in managing an academic medical practice.

**Paul Taheri, MD, MBA,** is Chief Executive Officer of Yale Medical Group (YMG), and a Deputy Dean at the Yale School of Medicine. He joined YMG from University of Vermont (UVM), where he was President and CEO of the UVM Medical Group in Burlington, and Senior Associate Dean for Clinical Affairs, as well as a professor of surgery. Before that he was Division Chief of Trauma, Burn and Critical Care, and then Vice Chair of Surgery at University of Michigan in Ann Arbor, where he completed his MBA at the Ross School of Business. Dr. Taheri, who is originally from Buffalo, N.Y., completed his medical degree at New York University and his general surgical residency at Tulane University. Dr. Taheri is also the past chair of the Group on Faculty Practices for the Association of American Medical Colleges and an examiner for the American Board of Surgery. He has lectured broadly on various business topics, including cost of care, physician leadership, and system optimizations.
11:30 am

Presentation Title: TeleICU: Implementation and Beyond

Objectives: After the presentation, the attendees will be able to:

1. Describe the services provided by the TeleICU Program.
2. Discuss the driving factors for the program and the implementation plan.
3. Explain how the TeleICU Program is integrated with the hospital EMR.
4. Discuss billing options for the service provided.

Peter Marshall, MD, MPH, attended Yale College from 1987 - 1991 and then completed medical school at the University of Connecticut in 1995. In 1995 he began an internship in Internal Medicine at Yale-New Haven Hospital and completed residency training in 1998. He then spent four years at the Hospital of Saint Raphael teaching in the Internal Medicine program as one of the Medical Directors. In 2002, he began his fellowship training in the Yale Pulmonary & Critical Care Medicine Program. During this time he also completed a Master of Public Health with a focus in chronic disease epidemiology. Upon completion of his fellowship training at Yale in 2005, he joined a large pulmonary and critical care practice affiliated with Lehigh Valley Hospital in Allentown, Pennsylvania. In February of 2008 to join the faculty at Yale in the Section Pulmonary & Critical Care. His research interests are in pulmonary embolism, therapeutic hypothermia, and critical care outcomes. He is currently formulating a multi-disciplinary team to improve the care of patients with venous thromboembolic disease and creating a structure for research into new treatments for major pulmonary embolism. Additionally, with YNHH, he is leading the Tele-ICU project to assist with the monitoring and care of ICU patients at distant locations. The goal of the Tele-ICU is to improve the care and safety of critically ill patients across the Yale-New Haven Health Network.